

# Supply Chain Transformation PMO

## Business Challenge

Our client is a Fortune 200 Consumer Goods company and a global manufacturer and retailer of apparel footwear & accessories. Our client's supply chain supports over 500,000 SKUs, 1,200 Factories and 56 countries.

The key challenges that faced our client were:

- Disparate planning systems and several manual spreadsheet-based planning processes
- Consistently late reaction to marketplace shifts and supply constraints leading to estimated 15% revenue opportunity cost

## Client & Engagement Quick Facts

- Project Duration: 12 Months+
- Planning Systems: SAP, JDA
- Geographies: US, EMEA, China, Japan, Others

## Our Solution

As part of the plan for the supply chain transformation, a multi-initiative program was developed. Kenny & Company worked with other vendors and our client to design and establish a PMO for the program. This entailed detailed workplanning, estimating, scope and change control, deliverable management, financial management and reporting. Kenny & Company led the PMO.

## Business Benefits

Kenny & Company assisted our client to create a rigorous PMO approach and Program Management discipline across a multi-phase, multi-initiative, and multi-million dollar supply chain transformation program. In addition Kenny & Company provided PMO and project Management leadership and leading practices to our client's Program Management function providing a model for large-scale transformation program management.

- Support of multiple business and supply chain models
- Reduction in planning cycle time, improved plan precision and forecast
- \$400M+ in benefits

## About Us

**Kenny & Company is a management consulting firm offering Strategy, Operations and Technology services to our clients.**

We exist because we love to do the work. After management consulting for 20+ years at some of the largest consulting companies globally, our partners realized that when it comes to consulting, bigger doesn't always mean better.

Instead, we've created a place where our ideas and opinions are grounded in experience, analysis and facts, leading to real problem solving and real solutions – a truly collaborative experience with our clients making their business our business.

We focus on getting the work done and prefer to let our work speak for itself. When we do speak, we don't talk about ourselves, but rather about what we do for our clients. We're proud of the strong character our entire team brings, the high intensity in which we thrive, and above all, doing great work.

## Who We Are

### **Partner Led**

Our Partners are personally committed to our clients and lead every engagement.

### **Experience, Perspective and Passion**

We average over 20 years in professional services and bring tailored approaches to every client engagement.

### **Focused, Collaborative, High-Impact**

We work side-by-side with our clients in highly focused teams to solve complex business problems.

### **Client First**

Our highest priority is our client's professional and personal success. We believe clients should expect more.

### **Guarantee Our Work**

We guarantee our clients complete satisfaction every engagement every time.

### **Contact Information**

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